

New Legislator Orientation

December 5, 2006

JLBC

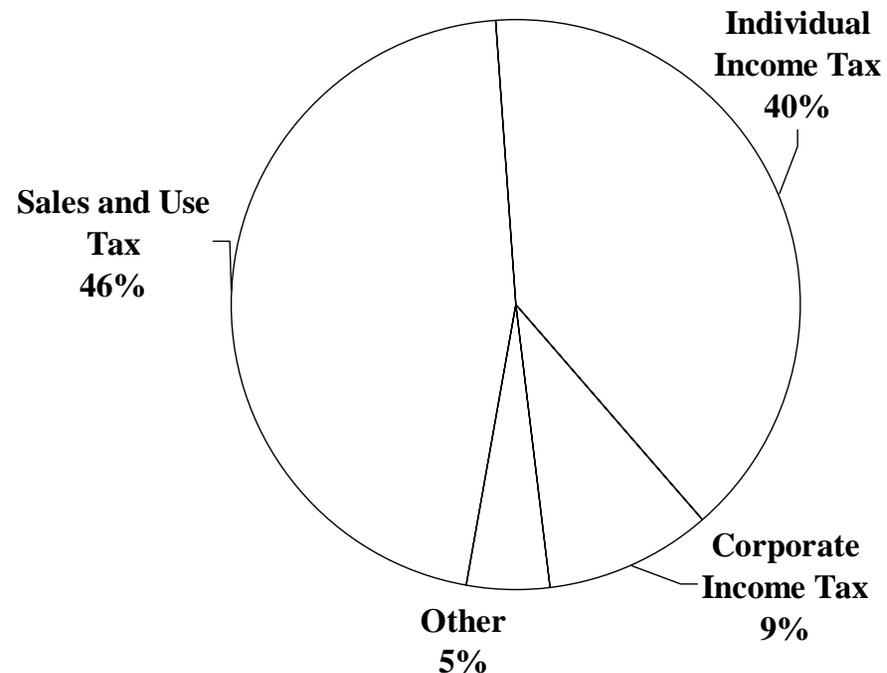
Four Components of Presentation

- Revenue Overview
- Spending Overview
- Budget Process
- Joint Legislative Budget Committee – Member and Staff Role

FY 2006 General Fund Revenue Collections

- “Undedicated” Revenues Are Deposited to the General Fund
- 95% Came from “Big 3” Taxes

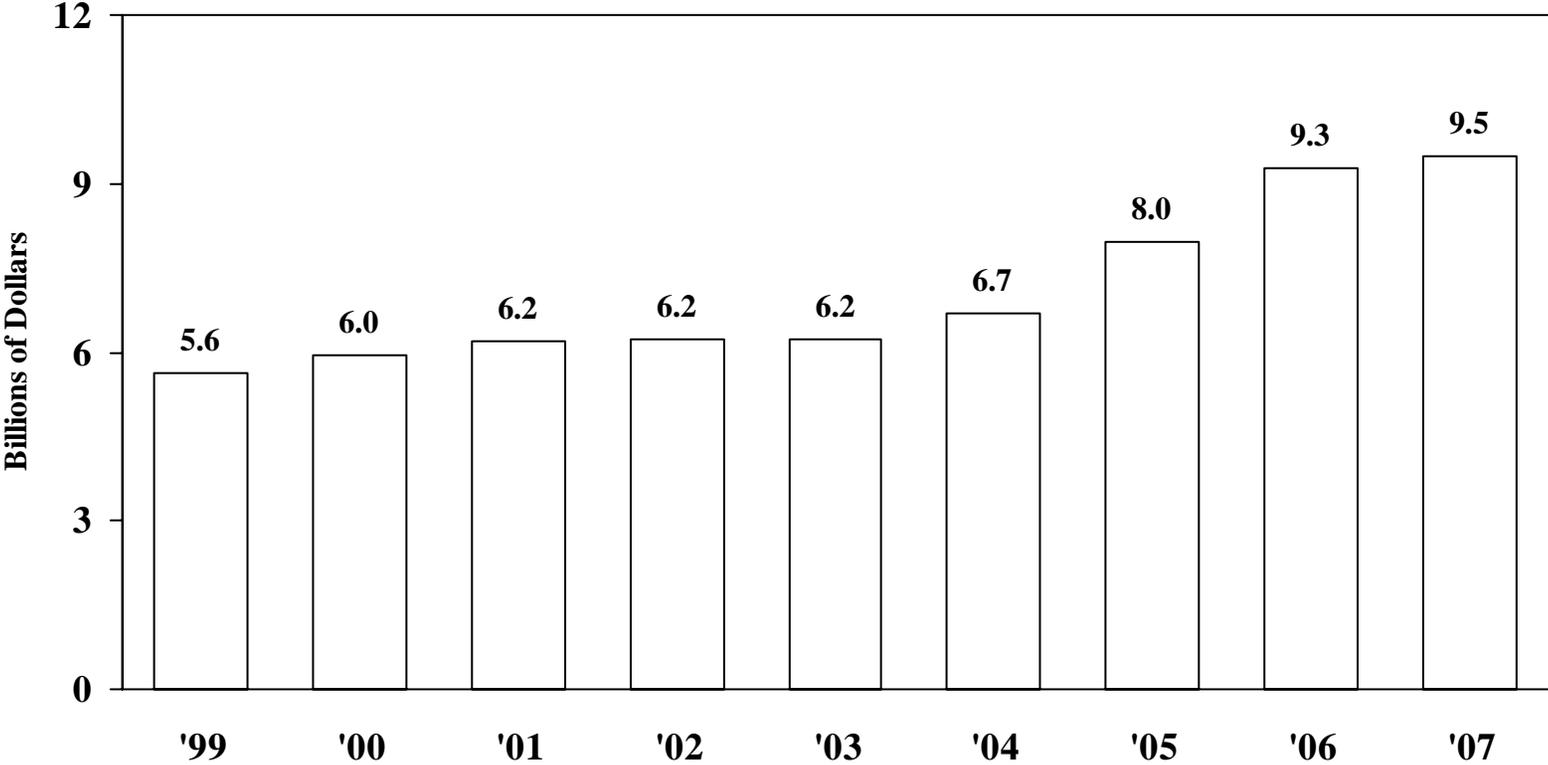
	<u>\$ in M</u>
Sales and Use Tax	\$ 4,273.4
Individual Income Tax	3,689.4
Corporate Income Tax	874.2
Other	<u>443.2</u>
TOTAL REVENUE	<u>\$ 9,280.2</u>



General Fund Revenue

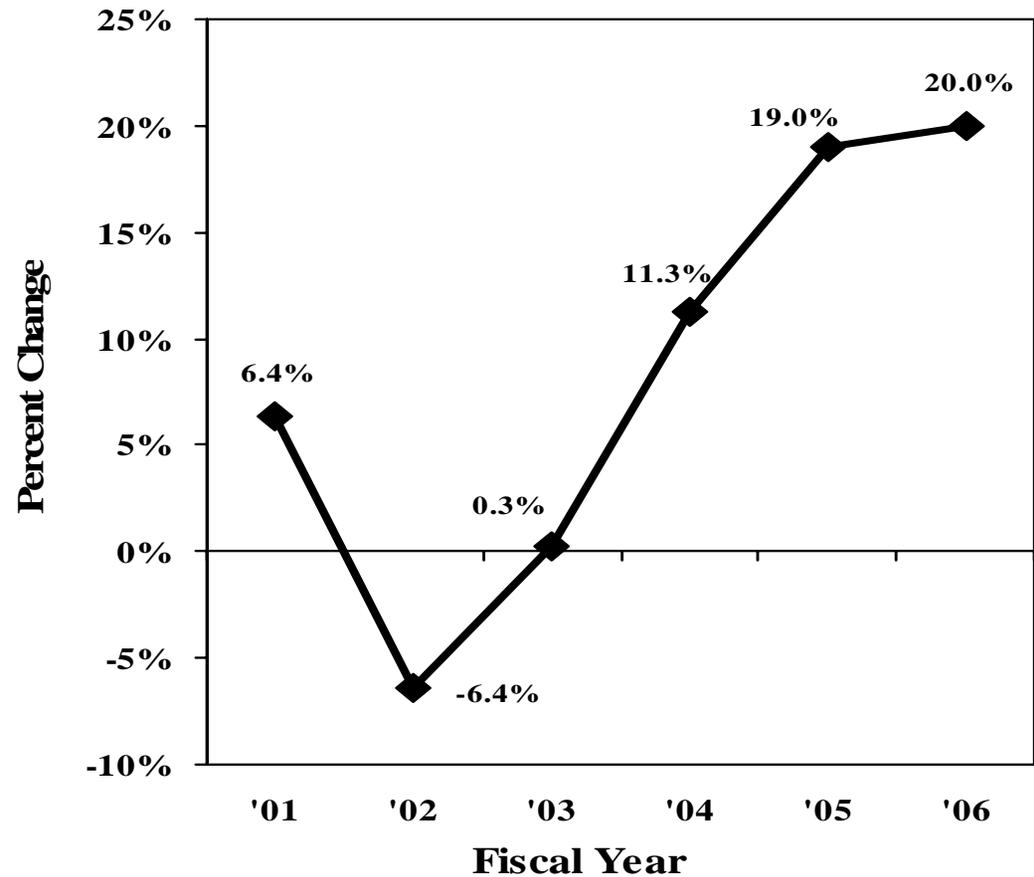
Rapidly Approaching \$10 Billion

-- only \$6.2 Billion in FY 2003



General Fund Revenues Have Grown Rapidly in the Last 2 Years

- **20% FY '06 Growth**
 - Sales Tax = 16.7%
 - Individual Income Tax = 24.1%
 - Corporate Income Tax = 24.6%
- **2-Year growth for '05 and '06 of almost 40% greatest in at least 35 years.**

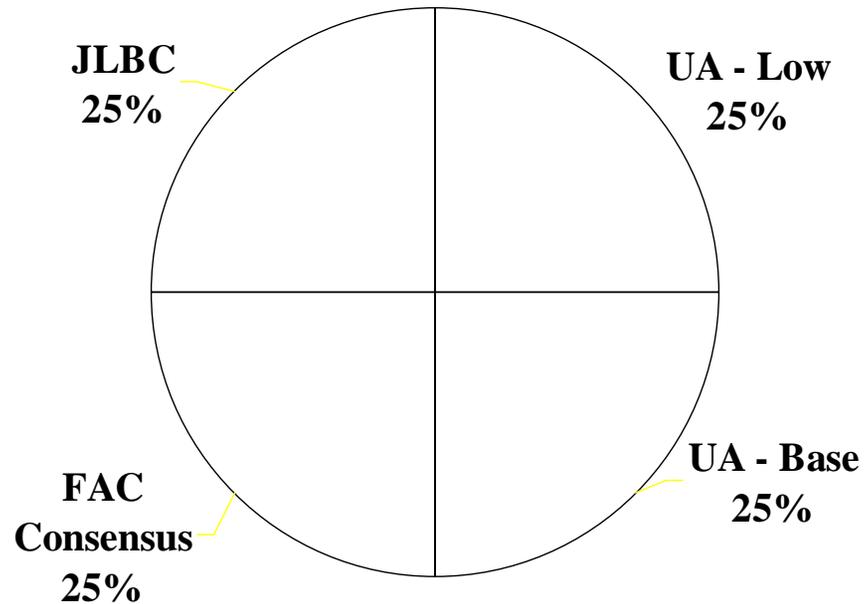


How Does JLBC Forecast Revenues?

-- A Consensus Process with 4 Inputs

**Sales and income tax forecast
equally weights:**

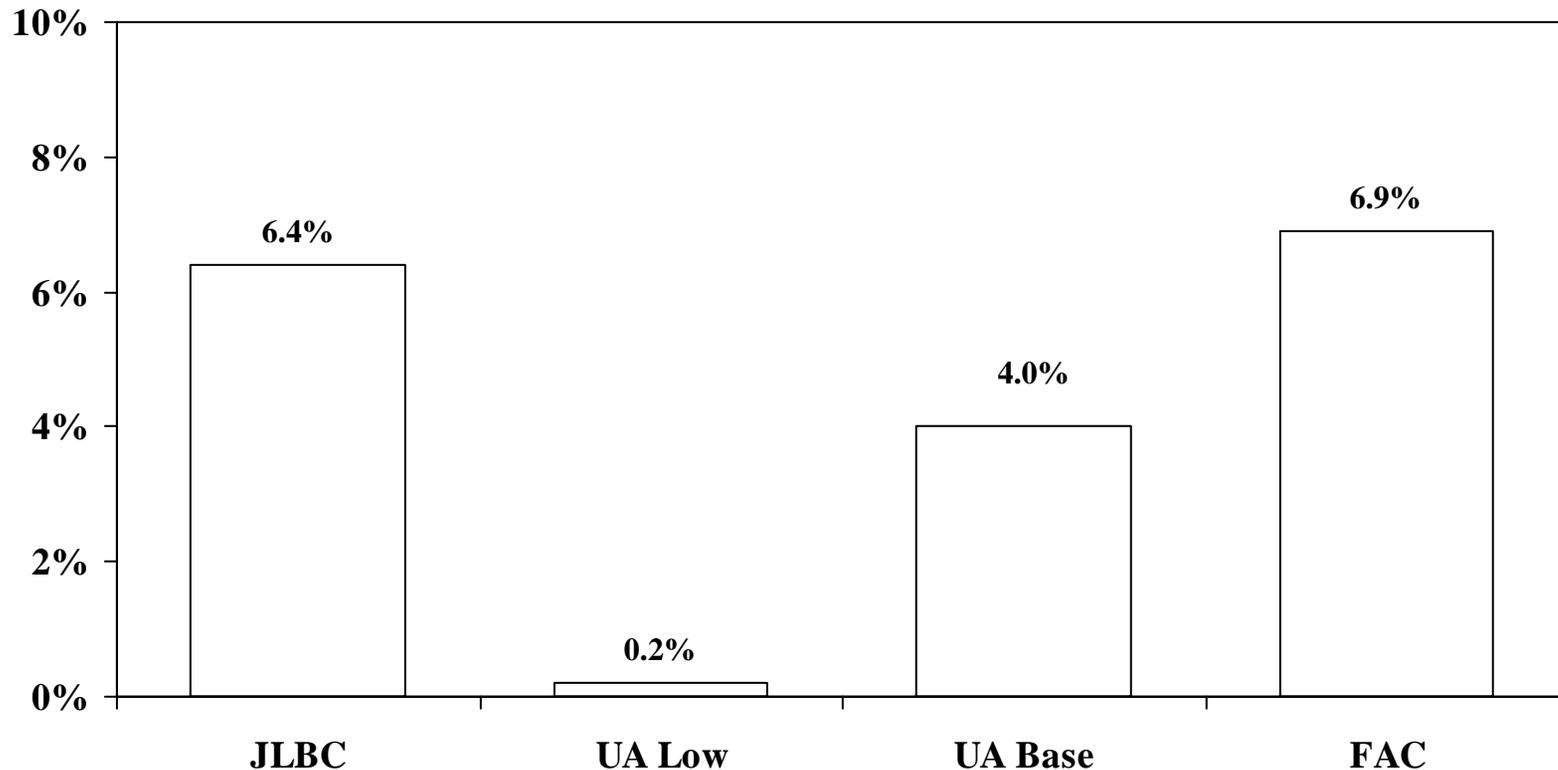
- **FAC average ***
- **UofA model - base**
- **UofA model - low**
- **JLBC Staff forecast**
- **Remaining revenues (5% of total) are staff forecast**



* The Finance Advisory Committee is a 15-member panel of public and private sector economists that publicly meets 3 times a year to advise the Legislature on the state of the Arizona economy.

FY2008 “Big 3” September Forecast Growth by Input

- UA Models More Cautious Than Other 2 Inputs,
- Low UA Model Includes A Recession Scenario
- Excludes Impact of 5% Income Tax Reduction in FY 2008



The above percentages represent the weighted average of each participant's September forecasts for the Big 3 categories.

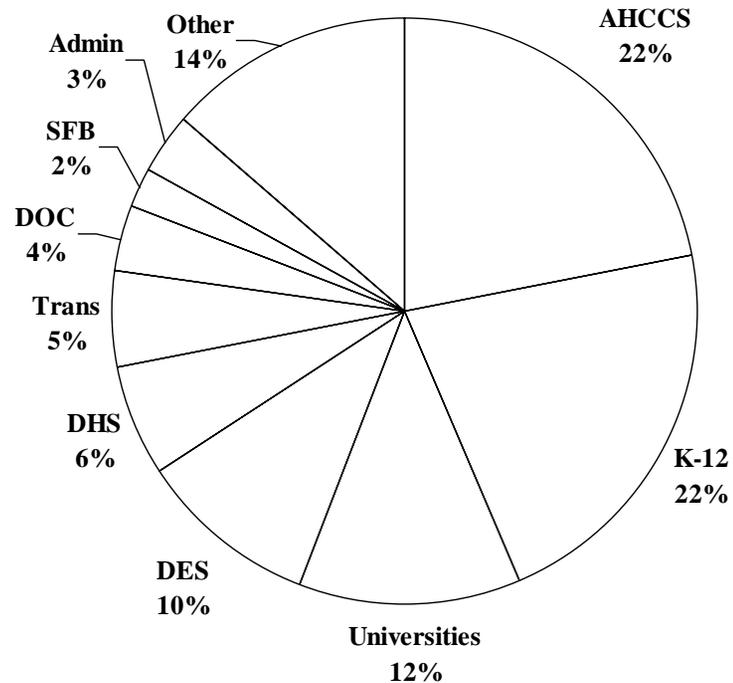
Evaluating the Odds of Flat Revenue Growth - How Does that Compare to the Odds of a Recession?

- National Blue Chip places the odds of a recession at 25% in the next 12 months
 - Based on responses from 55 panelists
 - 10 most optimistic place odds at average of 15%
 - 10 most pessimistic place odds at average of 36%
- Arizona Blue Chip was asked when the next recession would occur in Arizona
 - 13% said prior to 2008
 - 20% said 2008
 - 67% said 2009 or beyond

Spending Overview

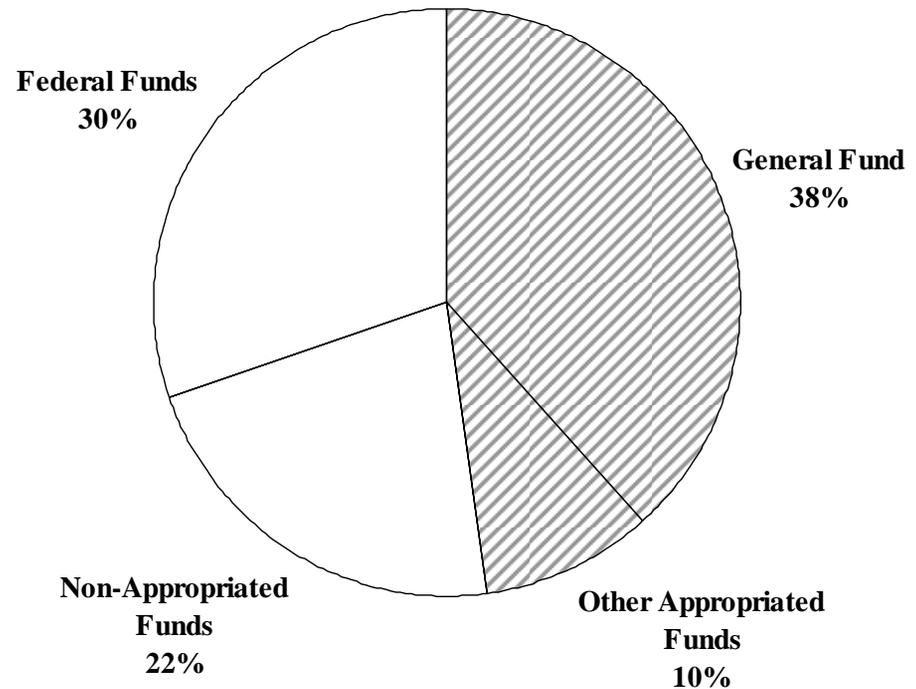
The State's Total Funds Budget Exceeds \$25 Billion

	<u>\$ in M</u>
AHCCCS	\$ 5,545.4
K-12 Education	5,483.0
Universities	3,120.5
Economic Security	2,512.3
Health Services	1,604.5
Transportation	1,321.1
Corrections	919.3
School Facilities Board	567.5
Administration	848.5
Other Agencies	<u>3,438.8</u>
TOTAL	<u>\$ 25,360.9</u>



Legislature Appropriates 48% of Total Funds Budget

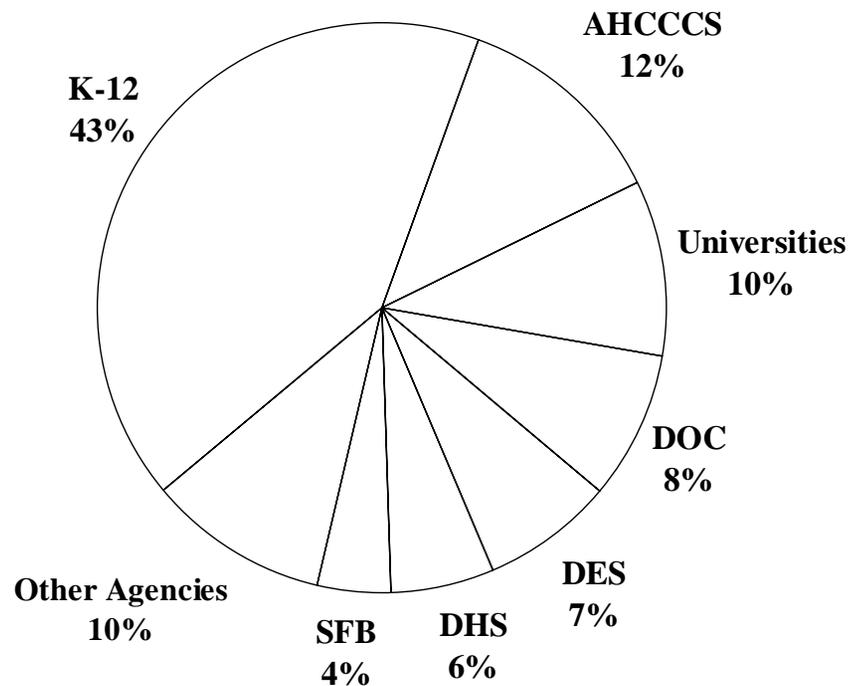
<u>Fund Source</u>	<u>\$ in M</u>
General Fund - Appropriated	\$ 9,686.9
Other Appropriated Funds	2,436.7
Non-Appropriated Funds	5,590.9
Federal Funds	<u>7,646.4</u>
 TOTAL	 <u>\$ 25,360.9</u>



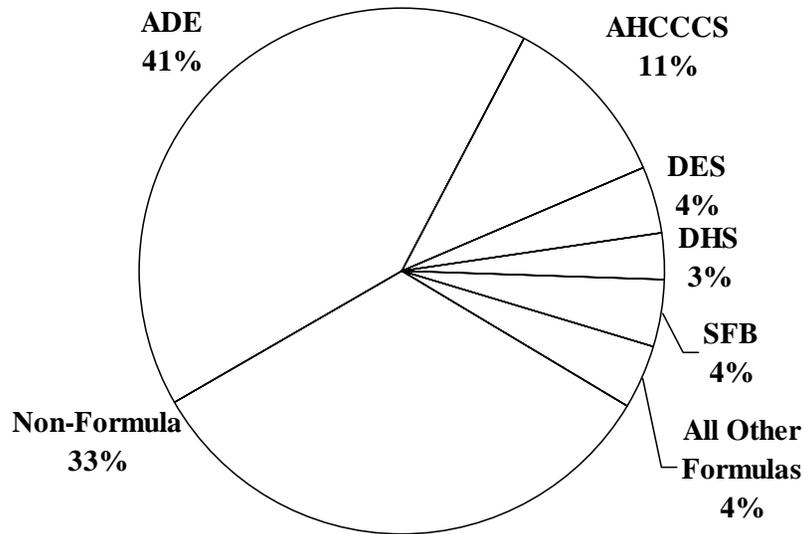
FY 2007 General Fund Appropriations

- 7 Agencies Account for 90% of Spending

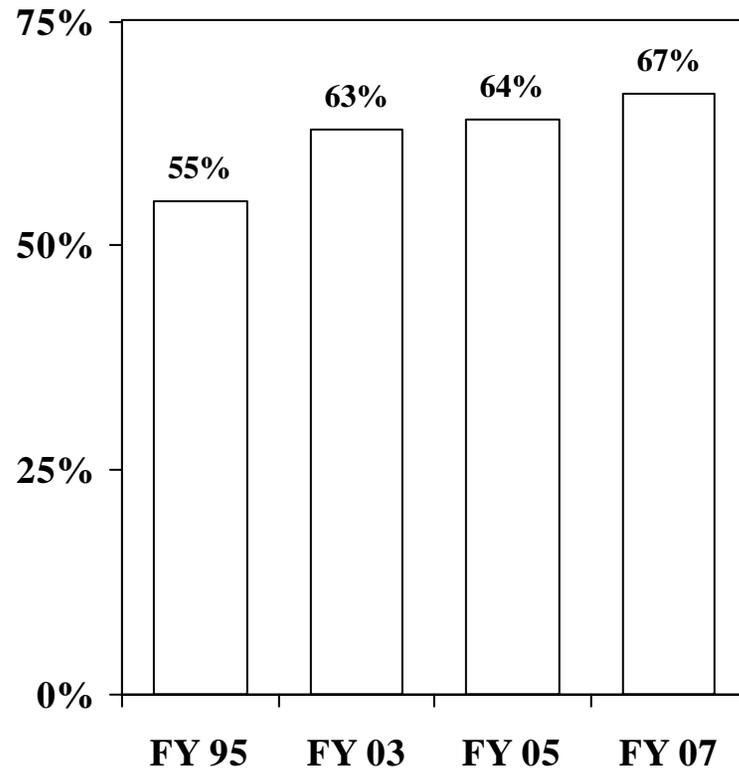
	<u>\$ in M</u>
Education (K-12)	\$ 4,028.2
AHCCCS	1,199.8
Universities	963.9
Corrections	817.2
Economic Security	719.0
Health Services	549.2
School Facilities Board	413.8
Other Agencies	<u>995.8</u>
TOTAL OPERATING BUDGET	<u>\$ 9,686.9</u>



Funding Formula Spending Has Increased to 67% of the General Fund Budget



FY 2007 General Fund Spending



Funding Formulas as a Percent of General Fund

What Are Funding Formulas?

- The Funding Levels of State's Largest Programs Are Determined by A Statutory Formula

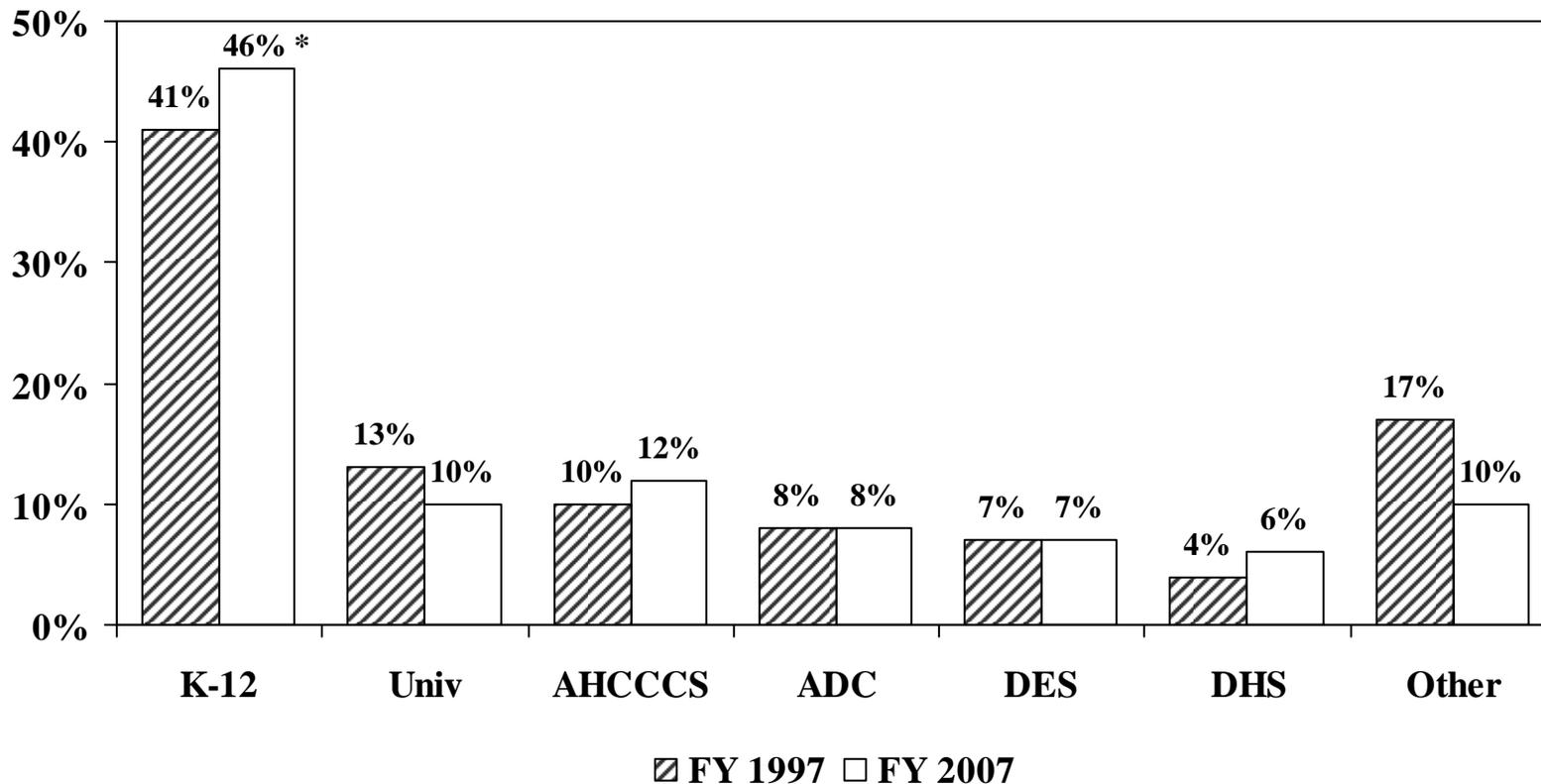
- K-12 Operating – school districts receive a minimum funding level per student adjusted annually for inflation. FY '07 spending increased by \$181 M.
- K-12 Capital – state funds new school construction based on a square foot formula adjusted annually for inflation. In FY '08, the School Facilities Board estimates this cost to be \$150 M.
- AHCCCS/DHS – every low-income household is eligible for health care coverage. FY '07 spending increased by \$140 M.

Changing Some of Existing Formulas Is Difficult Due to Constitutional Limitations

- 1998's Proposition 105 requires 3/4 vote of Legislature to change ballot-required funding so as to "further the purposes" of the original ballot measure.
- There have been 4 ballot propositions enacted since 1998 that have required substantial General Fund support:
 - Campaign Financing (Proposition 200, 1998)
 - Urban Trust Land Purchases (Proposition 303, 1998)
 - K-12 Inflation (Proposition 301, 2000)
 - AHCCCS Expansion (Proposition 204, 2000)
- 2004's Proposition 101 requires future ballot propositions to designate a non-General Fund source for any new spending required by new initiatives.

Agency Share of General Fund Over the Last Decade

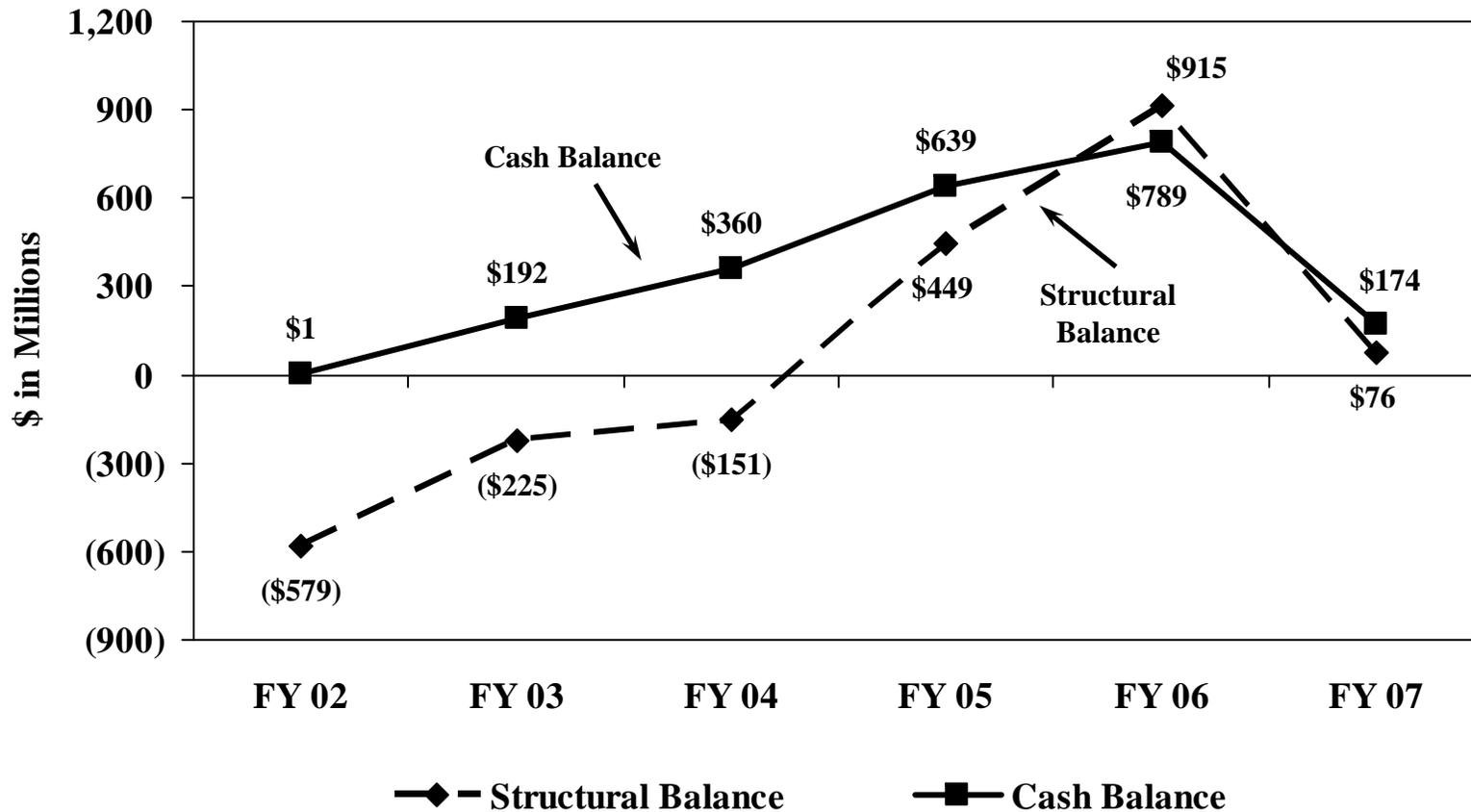
- School Construction Now Consumes 4% of Budget,
Otherwise Small Shifts



* FY '07 includes School Facilities Board spending, which represents 4.3% of FY '07 General Fund expenditures.

While the State Is Required to Have A Balanced “Cash” Budget, Financial Health Can Also be Measured by the Structural Balance

- Structural Balance Represents Difference Between
Permanent Revenues and Permanent Expenditures

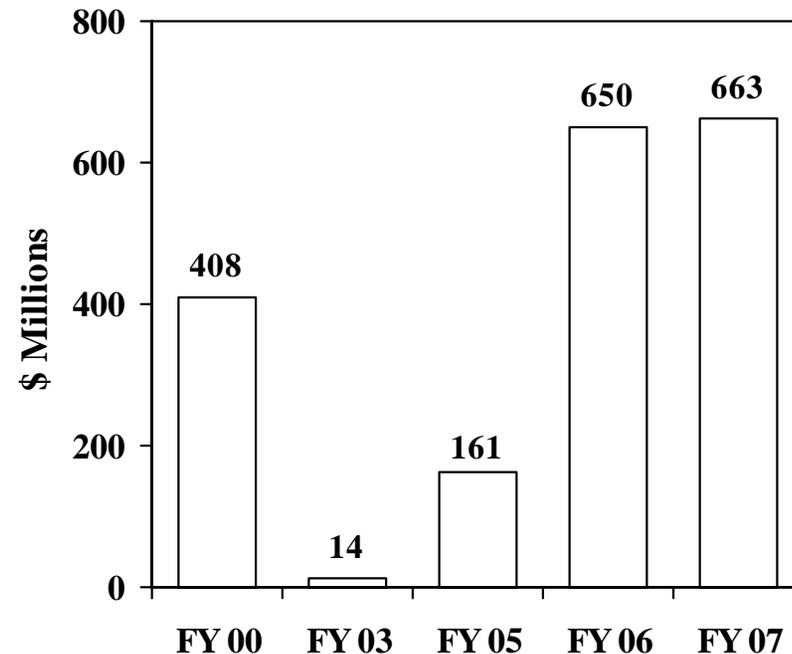


Beyond Its Cash Balance, the State Has \$650 Million in Reserve Funds

**- Also Known as the Budget Stabilization Fund,
or the Rainy Day Fund**

- \$650 M balance in FY '06.
- Fund capped at 7% of General Fund.
- \$10 M FY '07 deposit and interest earnings will keep fund at 7%.

Total Fund Balance



Challenges in the Year Ahead

**- We Have Already Committed
\$380 Million in FY 2008 Budget**

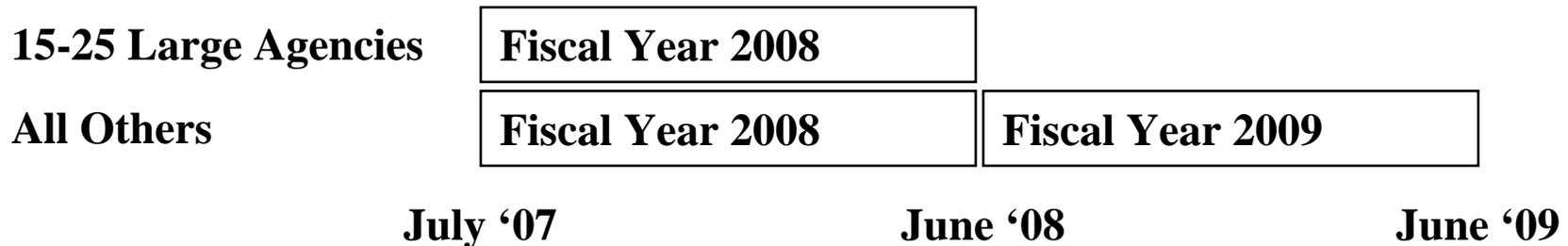
	<u>\$ in M</u>
• Complete 2-Year 10% Income Tax Cut ('06 Session)	\$ 178
• Corporate Sales Factor ('05 Session)	32
• Consolidated Corporate Returns ('94 Session)	55
• Complete Kindergarten Funding Phase-In ('06 Session)	80
• Universities Research Facilities Debt Payment ('03 Session)	35

Budget Process

The Upcoming State Budget Will Include A Mix of One and Two-Year Budgets

- State budget covers July of one year to June of the next year.
- Every year, the Legislature adopts a one-year budget for 15-25 of the largest state agencies.
- In odd-numbered years, the Legislature adopts a two-year budget for all other agencies.

2007 Legislative Session Budget Action



What Information Will Be Available on the Upcoming Budget?

- The Governor will release a budget proposal shortly after the regular session convenes.
- The JLBC will release two books:
 - Book 1 is an estimate of baseline spending under existing statutory formulas and technical adjustments.
 - Book 2 is a line by line comparison of the JLBC Baseline and the Governor's proposals.

JLBC Book 1 Provides Line Item Detail on Individual Budgets

Department of Weights and Measures

JLBC: Tyler Palmer
OSP/B: Judith Padres

DESCRIPTION	FY 2005 ACTUAL	FY 2006 ESTIMATE	FY 2007 JLBC
PROGRAM BUDGET			
General Services	1,457,400	1,640,500	1,573,500
Vapor Recovery	481,300	516,700	561,800
Oxygenated Fuel	790,900	807,600	807,600
AGENCY TOTAL	2,729,600	2,964,800	2,942,900

OPERATING BUDGET

Full Time Equivalent Positions	36.9	38.4	39.4
Personal Services	1,246,500	1,407,100	1,435,800
Employee Related Expenditures	399,000	493,800	505,300
Professional and Outside Services	249,700	291,300	291,400
Travel - In State	188,600	204,600	209,400
Travel - Out of State	19,000	21,000	21,000
Other Operating Expenditures	548,900	458,000	458,000
Equipment	77,900	89,000	22,000
AGENCY TOTAL	2,729,600	2,964,800	2,942,900

FUND SOURCES

General Fund	1,457,400	1,573,400	1,509,400
<u>Other Appropriated Funds</u>			
Air Quality Fund	1,272,200	1,324,300	1,369,400
Motor Vehicle Liability Insurance Enforcement Fund	0	67,100	64,100
SUBTOTAL - Other Appropriated Funds	1,272,200	1,391,400	1,433,500
SUBTOTAL - Appropriated Funds	2,729,600	2,964,800	2,942,900
TOTAL - ALL SOURCES	2,729,600	2,964,800	2,942,900

CHANGE IN FUNDING SUMMARY

	FY 2006 to FY 2007 JLBC	
	\$ Change	% Change
General Fund	(64,000)	(4.1%)
Other Appropriated Funds	42,100	3.0%
Total Appropriated Funds	(21,900)	(0.7%)
Total - All Sources	(21,900)	(0.7%)

AGENCY DESCRIPTION — The department regulates the determination and representation of weight and measurement in the marketplace and also maintains 2 environmentally related gasoline inspection programs. All programs investigate consumer complaints.

	FY 2003 Actual	FY 2004 Actual	FY 2005 Actual	FY 2007 JLBC
PERFORMANCE MEASURES				
• Average customer satisfaction rating (Scale 1-5)	NA	NA	NA	4.7
Comments: The agency did not submit information for any measure labeled as "NA." The department does not conduct an external customer satisfaction survey because it decided the survey was too costly to administer.				
• % of retail stores' price scanning devices in compliance	55	54	66	68
Comments: The increased compliance rate between FY 2004 and FY 2005 can be explained by a procedure change regarding the counting of price scanning errors. Prior to the change the agency counted any price discrepancy, undercharge or overcharge, as an error. However, after the change only price discrepancies that result in an overcharge to the customer are counted as price errors.				
• % of cleaner burning gas samples in compliance with oxygenated fuel standards	99	97	97	100
• % of gasoline dispensing facilities inspected annually that are in compliance with vapor recovery standards	78	82	80	90

RECOMMENDED CHANGES FROM FY 2006

Operating Budget

The JLBC recommends \$2,942,900 for the operating budget in FY 2007. This amount consists of:

	FY 2007
General Fund	\$1,509,400
Air Quality Fund	1,369,400
Motor Vehicle Liability Insurance Enforcement Fund	64,100

These amounts include the following adjustments.

Metrology Lab Equipment GF (64,000)

The JLBC recommends a decrease of \$(64,000) from the General Fund in FY 2007 for the elimination of one-time metrology lab equipment expense.

Taxicab Enforcement Equipment OF (3,000)

The JLBC recommends a decrease of \$(3,000) from the Motor Vehicle Liability Insurance Enforcement Fund for the elimination of one-time equipment expense.

Vapor Recovery Inspections OF 45,100

The JLBC recommends an increase of \$45,100 and 1 FTE Position from the Air Quality Fund in FY 2007 to increase Stage II vapor recovery inspections.

The department is mandated in A.R.S. § 41-2065.A.15 to conduct annual Stage II vapor recovery inspections on each system in the state. A Stage II inspection checks that nozzles and hoses designed to capture gasoline vapors at gasoline pumps are working correctly.

The compliance rate at these annual inspections is 80%. However, during unannounced inspections the department has found the compliance rate to be only 46%. The department believes that by increasing the unannounced inspections the compliance rate will improve, resulting in environmental benefits. For vapor recovery inspections, the system is taken off the market until the problem is certified as fixed by a third party.

JLBC RECOMMENDED FORMAT — Lump Sum by Program

JLBC Book 2 Compares Baseline to Governor's Budget

DEPARTMENT OF WEIGHTS AND MEASURES

	JLBC	EXECUTIVE
Total Appropriations (Pg. 362)	<u>FY 2007</u> <ul style="list-style-type: none"> • \$1.5 M GF • \$1.4 M OF • \$(64,000) GF below FY 2006, or (4.1)% • \$42,100 OF above FY 2006, or 3.0% 	<u>FY 2007</u> <ul style="list-style-type: none"> • \$1.7 M GF • \$1.4 M OF • \$144,100 GF above FY 2006, or 9.2% • \$39,600 OF above FY 2006, or 2.8%
Vapor Recovery Inspections (Pg. 363)	<ul style="list-style-type: none"> • \$45,100 OF for 1 additional inspector position. • Compliance rate during the scheduled vapor recovery inspections was 80%; however compliance during unannounced inspections was only 46%. • An additional FTE Position will enable an increase in unannounced vapor recovery inspections. 	<ul style="list-style-type: none"> • Does not include
Metrology Lab Equipment (Pg. 363)	<ul style="list-style-type: none"> • \$(64,000) GF for decrease in one-time metrology lab equipment. 	<ul style="list-style-type: none"> • \$(64,000) GF for decrease in one-time metrology lab equipment.
Taxicab Enforcement Equipment (Pg. 363)	<ul style="list-style-type: none"> • \$(3,000) OF for decrease in one-time equipment for taxicab regulation enforcement. 	<ul style="list-style-type: none"> • \$(3,000) OF for decrease in one-time equipment for taxicab regulation enforcement.
Field Inspections	<ul style="list-style-type: none"> • Does not include 	<ul style="list-style-type: none"> • \$140,400 GF and \$42,600 OF and 4 FTE Positions to increase field inspections. • Includes \$14,200 one-time for 4 laptops.
Licensing Workload	<ul style="list-style-type: none"> • Does not include 	<ul style="list-style-type: none"> • \$45,700 GF and 1 FTE Position to provide support to the licensing section. • Includes \$3,000 one-time for operating equipment.
Computer Equipment	<ul style="list-style-type: none"> • Does not include 	<ul style="list-style-type: none"> • \$22,000 GF for 10 laptop computers.

How Will the Budget Be Adopted?

- The Appropriation Committee and its subcommittees hold hearings in January and February on individual agency budgets.
 - JLBC Staff typically describes baseline changes to the prior year budget and compares the baseline to the Governor’s proposal.
 - The state agency may also speak at the hearing.
- Some small agencies may be on a “consent” agenda – if no objections, the JLBC Baseline estimate is adopted.

What Does A Budget Adoption Include?

- Number of personnel.
- Funding level by year.
- Budget format – detailed lines or lump sum.
- Footnotes – sets conditions on spending or requires reports.
- Statutory changes if related to budget (BRB's – Budget Reconciliation Bills).
- Performance measures.

All of this information can be found in JLBC Baseline Book

JLBC – Member and Staff Role

JLBC

What is the Joint Legislative Budget Committee?

- 8 members from each house.
- Chairmanship rotates between 2 Appropriations Committee Chairmen.
- Committee meets monthly – has 203 statutory responsibilities.
- Especially during the interim between sessions, the JLBC provides legislative oversight of state fiscal issues.
- The Joint Committee on Capital Review is comparable committee for capital issues.

What is the JLBC Staff Role?

- 30-person nonpartisan staff that provides the Legislature with assistance on all state fiscal issues.
 - Includes 21 analysts assigned to review the budgets of over 100 state agencies.
 - Includes 3 economists responsible for revenue forecasts.
- Assists Appropriations Chairmen in developing baseline estimates released at beginning of session.
- Provides briefing materials and analysis for monthly JLBC and JCCR committees.
- Responds to information requests from all legislators.

JLBC Staff Develops Cost Estimates of Proposed Legislation

- Cost estimates are known as “Fiscal Notes”.
- Members can request a note on their own bills or other members’ bills.
- Goal is a two-week turnaround.

Fiscal Note

BILL # HB 2711

TITLE: tax incentives; biodiesel; ethanol 85

SPONSOR: Boone

STATUS: As Amended by House ENV

PREPARED BY: Tim Everill

FISCAL ANALYSIS

Description

The strike everything amendment to this bill provides that after January 1, 2007, real and personal property and improvements used specifically to produce ethanol or 100% biodiesel fuels are to be classified as Class 6 property for property tax purposes rather than Class 1.

Estimated Impact

The bill would not have a fiscal impact relative to the current revenue base as there are no existing biodiesel or ethanol fuel production facilities in the state. There is a facility being constructed so the bill would result in future foregone increases in net assessed value (NAV). The foregone increases in NAV would have reduced the state’s K-12 education formula cost.

Analysis

As noted above, there are currently no biodiesel or ethanol fuel production facilities located in the state. However, construction has begun on an ethanol fuel production facility located near the city of Maricopa. The plant’s owner indicates that the plant will cost approximately \$62 million to build, and that construction will be completed by February 2007.

Based on the construction schedule, the plant would enter the property tax rolls in TY 2009, providing an increase in statewide NAV. However, assuming that under current statute, biodiesel or ethanol fuel production facilities would be classified as Class 1 (commercial) property, this bill would result in less of an increase in statewide NAV in TY 2009, as Class 1 property would be assessed at 23% of its full cash value in TY 2009, and Class 6 property is assessed at 5%. The dollar impact of the reduced assessment ratio for this property on FY 2010 property tax revenue cannot be determined. It is difficult to estimate the assessed value of commercial property based on the initial construction cost of the facility.

While this bill may result in some foregone increase in statewide NAV, it should be noted that the provisions of this bill may provide an incentive for further construction and expansion of biodiesel and ethanol production facilities in the state, resulting in further increases in NAV.

Local Government Impact

This bill would result in foregone property tax revenues for local governments in FY 2010 and beyond.

12/1/06

JLBC

JLBC

JLBC Staff Updates Members Monthly on Fiscal Issues

- Publishes Monthly Fiscal Highlights to update Legislature on status of revenue collections and results of agency reports.

ARIZONA
MONTHLY FISCAL HIGHLIGHTS
November 2006

October General Fund revenue collections were \$730.3 million, or 20.7% above October 2005. This amount was \$88.2 million above the forecast for the month. The forecast comparison is based on projected FY 2007 revenues from the enacted budget. For the fiscal year-to-date, collections are \$97.7 million above the forecast. (See Table 3 on page 2.)

Of the major tax categories, October sales tax grew at a rate of 9.4%, individual income collections increased 24.7%, and corporate revenues were 88.7% above last year. Prior to October, collections in the first quarter of FY 2007 increased 7.6% over last year, a much slower level of growth compared to the overall growth in FY 2006 of 16.5%. With the surge in October revenues, however, year-to-date collections are now 10.5% above last year. (See Table 6 on page 11 for details.)

The JLBC and the JCCR met on November 15th (pages 4 – 6). Highlights included:

- The JLBC favorably reviewed a report from ASU on the operational and capital plans for the Downtown Phoenix Campus. In FY 2007, 2,766 students are enrolled in 1 or more courses at the campus. BY 2014, ASU expects this

number to increase to 15,000. To finance expansion of the campus, the City of Phoenix issued \$223 million in bonds, while ASU contributed \$20 million from its own budget. At the time of the meeting, ASU did not provide details on specific capital costs associated with the Schools of Journalism or Nursing, or its long-term plan for student housing. Regarding student housing, ASU expects the private sector to contribute \$135 million for the development of housing units.

- The JLBC favorably reviewed the Department of Commerce agreement with Science Foundation Arizona to manage \$35 million from the 21st Century Fund. Major spending items include \$23 million for research and development grants, \$2 million to convert research into startup companies, and \$7.5 million to promote science education at Arizona's public schools and universities.
- The JCCR favorably reviewed 2 university projects that will be built through a public-private partnership. NAU has partnered with a private company to build a 150 room on-campus hotel, while ASU has entered into an agreement with a private firm to develop student housing for over 3,500 students.

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This report has been prepared for the Arizona Legislature by the Joint Legislative Budget Committee Staff on November 30, 2006. This report can also be found on our Website at <http://www.azleg.gov/jlbc.htm>



**STAFF OF THE
JOINT LEGISLATIVE BUDGET COMMITTEE**

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 Stefan Shepherd
- Revenue Section Chief Tim Everill
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- Principal Fiscal Analyst Jake Corey
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 Amy Strauss
 Amy Upston
- Assistant Fiscal Analyst Grant Nülle
- Senior Administrative Assistant Sharon Savage
- Administrative Assistant/JCCR Clerk Yvette Medina

ALPHABETICAL INDEX OF STATE AGENCIES

Accountancy, State Board of Jay Chilton
 Acupuncture Board of Examiners Steve Grunig
 Administration, Arizona Department of Tyler Palmer
 Administrative Hearings, Office of Tyler Palmer
 Agriculture, Arizona Department of Matt Busby
 AHCCCS John Malloy/Russell Frandsen/Jenna Seplow
 Appraisal, State Board of Grant Nülle
 Arts, Arizona Commission on the Leatta McLaughlin
 Attorney General - Department of Law Leah Ruggieri
 Auditor General Steve Grunig
 Automobile Theft Authority Jay Chilton
 Barbers, Board of Steve Grunig
 Behavioral Health Examiners, Board of Steve Grunig
 Capital Postconviction Public Defender
 Ofc, State Kevin Bates
 Charter Schools, State Board for Nick Klingerman
 Chiropractic Examiners, State Board of Steve Grunig
 Citizens Clean Election Commission Jenna Seplow
 Commerce, Department of Grant Nülle
 Community Colleges, Arizona Amy Strauss
 Compensation Fund, State Steve Grunig
 Contractors, Registrar of Tyler Palmer
 Corporation Commission Grant Nülle
 Corrections, State Department of Kim Cordes Sween/
 Martin Lorenzo
 Cosmetology, Board of Steve Grunig
 Criminal Justice Commission, AZ Kevin Bates
 Deaf & the Blind, AZ State Schools for the Nick Klingerman
 Deaf & the Hard of Hearing,
 Commission for the Jenna Seplow
 Dental Examiners, State Board of Amy Upston
 Drug & Gang Prevention Resource Center, AZ Kevin Bates
 Economic Security, Department of Eric Jorgensen/
 Russell Frandsen
 Education, Department of Steve Schimpp/
 Nick Klingerman
 Emergency and Military Affairs, Dept. of Jeremy Olsen
 Environmental Quality, Department of Jeremy Olsen
 Equal Opportunity, Governor's Office of Tyler Palmer
 Equalization, State Board of Steve Grunig
 Executive Clemency, Board of Kim Cordes Sween
 Exposition & State Fair Board, AZ Tyler Palmer
 Financial Institutions, State Dept. of Leatta McLaughlin
 Fire, Building and Life Safety, Dept. of Grant Nülle
 Funeral Directors & Embalmers, State Brd of Steve Grunig
 Game and Fish Department, Arizona Jeremy Olsen
 Gaming, Department of Grant Nülle
 Geological Survey, Arizona Jay Chilton
 Government Information Technology Agency Tyler Palmer
 Governor, Office of the Bob Hull

Governor's Office of Strategic Planning,
 & Budgeting Bob Hull
 Health Services, Department of John Malloy/Jenna Seplow/
 Amy Upston
 Historical Society, Arizona Jenna Seplow
 Historical Society of AZ, Prescott Jenna Seplow
 Homeland Security, Department of Jeremy Olsen
 Homeopathic Medical Examiners, Bd. of Steve Grunig
 House of Representatives Bob Hull
 Housing, Department of Grant Nülle
 Indian Affairs, AZ Commission of Tyler Palmer
 Industrial Commission of Arizona Steve Grunig
 Insurance, Department of Leatta McLaughlin
 Joint Legislative Budget Committee Bob Hull
 Judiciary
 Supreme Court Kevin Bates
 Court of Appeals - Division I Kevin Bates
 Court of Appeals - Division II Kevin Bates
 Superior Court Kevin Bates
 Juvenile Corrections, Department of Kim Cordes Sween
 Land Department, State Jay Chilton
 Law Enforcement Merit System Council Jay Chilton
 Legislative Council Bob Hull
 Library, Archives & Public Records, Az State Steve Grunig
 Liquor Licenses & Control, Department of Kevin Bates
 Lottery Commission, Arizona State Leatta McLaughlin
 Medical Board, Arizona Matt Busby
 Medical Student Loans, Board of Amy Strauss
 Mine Inspector, State Jay Chilton
 Mines & Mineral Resources, Department of Jay Chilton
 Naturopathic Physicians Bd. of Medical Exam Steve Grunig
 Navigable Stream Adjudication Comm., AZ Jay Chilton
 Nursing, State Board of Matt Busby
 Nursing Care Institution Administrators and
 Assisted Living Facility Managers, Board
 of Examiners of Steve Grunig
 Occupational Safety & Health Review Bd Steve Grunig
 Occupational Therapy Examiners, Board of Amy Upston
 Opticians, State Board of Dispensing Steve Grunig
 Optometry, State Board of Steve Grunig
 Osteopathic Examiners, AZ Board of Jenna Seplow
 Parents Comm. on Drug Education &
 Prevention, AZ Kevin Bates
 Parks Board, Arizona State Matt Busby
 Personnel Board Jeremy Olsen
 Pharmacy, AZ State Board of Jenna Seplow
 Physical Therapy Examiners, Board of Steve Grunig
 Pioneers' Home, Arizona Amy Upston
 Podiatry Examiners, State Board of Steve Grunig
 Postsecondary Education, Commission for Amy Strauss
 Power Authority, Arizona Jay Chilton

Private Postsecondary Education, State Bd. for Amy Strauss
 Psychologist Examiners, State Board of Steve Grunig
 Public Safety, Department of Martin Lorenzo/
 Jay Chilton
 Public Safety Personnel Retirement System Jay Chilton
 Racing, Arizona Department of Grant Nülle
 Radiation Regulatory Agency Jay Chilton
 Rangers' Pensions, Arizona Steve Grunig
 Real Estate Department, State Grant Nülle
 Residential Utility Consumer Office Grant Nülle
 Respiratory Care Examiners, Board of Amy Upston
 Retirement System, Arizona State Jay Chilton
 Revenue, Department of Bob Hull
 School Facilities Board Leatta McLaughlin
 Secretary of State, Department of State Jenna Seplow
 Senate Bob Hull
 Sports and Tourism Authority, AZ Eric Jorgensen
 State Boards' Office Steve Grunig
 Structural Pest Control Commission Grant Nülle
 Tax Appeals, State Board of Steve Grunig
 Technical Registration, State Board of Jeremy Olsen
 Tourism, Office of Matt Busby
 Transportation, Department of Bob Hull
 Treasurer, State Nick Klingerman
 Uniform State Laws, Commission on Steve Grunig
 Universities
 Regents, Arizona Board of Leah Ruggieri
 Arizona State University - Main Campus . Leah Ruggieri
 Arizona State University - East Campus Leah Ruggieri
 Arizona State University - West Campus ... Leah Ruggieri
 Northern Arizona University Amy Strauss
 Univ. of Arizona - Main Campus Leah Ruggieri
 Univ. of Arizona - Health Sciences Ctr Leah Ruggieri
 Veterans' Services, Department of Amy Upston
 Veterinary Medical Examining Brd, AZ. State Steve Grunig
 Water Resources, Department of Matt Busby
 Weights and Measures, Department of Tyler Palmer

 Capital Review Analyst Lorenzo Martinez/
 Tyler Palmer/Leatta McLaughlin
 Federal Funds Stefan Shepherd
 Fiscal Note Manager Stefan Shepherd
 Non-Appropriated Funds Stefan Shepherd
 Program Budgeting Stefan Shepherd
 Strategic Program Area Reviews Stefan Shepherd